

29 DEGREES ASTROLOGY • BUSINESS READINGS

The Anatomy of a Company

A business chart reading · illustrative sample

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RIDGELINE SUPPLY CO.

14 EMPLOYEES

COMMERCIAL EQUIPMENT DISTRIBUTION

INC. 3 MAR 2016

READ THIS FIRST

Ridgeline Supply Co. is a fictional company and the four people in it are invented. No real business or person is described here. The mathematics, however, are real.

Every position, orb, and date in this document was calculated from the Swiss Ephemeris for the fictional birth data given, and that data, company and individuals alike, appears in full in the appendix. Nothing was adjusted to make a point land, which is why several contacts in this reading are mediocre and are labelled as such.

That distinction matters, because the method only has value if it can be checked. A real engagement looks exactly like this, with your incorporation date and your team in place of the invented ones.

A company is a body

Every organization has an anatomy. It has a heart that decides what the work is for, a nervous system that carries information, a skeleton that bears weight, muscles that do the work, a gut that knows how everyone actually feels, and a face it shows the public. When a company is struggling, the practical question is not what is wrong with the people. It is which system is failing, and whether it is inflamed, blocked, or simply undersized for the load it carries.

The body map used here, which system of a business corresponds to which point in its chart, is my own framework. It came from the floor, not from theory: years of running a team, wanting to know what made my people tick beyond a paycheck, and finding the map accurate again and again. Body before mind is what made things flow. The correspondences are set out in the appendix so you can see the reasoning rather than take them on trust.

This reading gives you that anatomy in a single sitting, without a six-week consulting engagement and without anyone having to say the uncomfortable thing out loud. What you receive is a diagnosis, a map of where the friction actually sits, a timing window for the moves you are already considering, and a short list of what to do.

WHAT THIS METHOD CANNOT TELL YOU

1. **It cannot tell you who to hire, promote, or let go.** Every prescription in this document is written as a change to process, sequence, or decision rights, and applies to a role regardless of who occupies it. It must not be used any other way.
2. **It cannot tell you what any individual will do.** It describes structure and predictable strain. A decision belongs to the person making it.
3. **Without a birth time, it cannot give you houses, rising sign, or an exact Moon.** No birth time is recorded for any of the four people in this sample. Those parts of the method are set aside entirely rather than estimated, and no finding here rests on them. The Moon moves up to fifteen degrees in a day, so each is given in the appendix as a range across the birth date.



LAYER 01 The chart of the company

Incorporated 3 March 2016, 9:00 AM CST, Baton Rouge, Louisiana

A business has a birth chart the same way a person does. The moment the entity comes into legal existence fixes a map, and that map describes the organization's built-in structure: what it is for, how it earns, where it is strong, and where it will predictably strain. Three points anchor everything that follows.

THE BODY

Tangible goods, slow metabolism, high durability.

Ascendant 6°05' Taurus

THE HEART

Purpose defined by the network it serves.

Sun 13°28' Pisces • 11th house

THE PUBLIC FACE

Disciplined, established, built for authority.

Midheaven 23°45' Capricorn

REF A1 Full placements and house cusps in the appendix. Every claim in this document carries a reference number pointing to the exact calculation behind it.

LAYER 02 The anatomy

Each system of the business maps to a fixed point in the company's chart. The condition column is the read, not the definition. The chart position behind every row is listed in the appendix under its reference number.

Heart

PURPOSE

Diffuse. This company knows who it serves far better than it knows what it is. Purpose is defined by the network around it rather than from the centre out. Workable, but it means strategy drifts toward whoever is loudest in the room.

A2

Gut

CULTURE

Stoic and under-expressed. Feeling is not spoken here. Morale is inferred from performance, which means you will find out about a problem when someone resigns, not before.

A3

Nervous system

INFORMATION

Peer to peer. Information moves through friendships, not through the org chart. Fast and accurate among people who like each other. Invisible to everyone else.

A4

Muscle

EXECUTION

Overworked, aimed entirely outward, and running at a terminal degree. This system operates permanently at the top of its range with nothing held in reserve. See findings one and two.

A5

Skeleton

STRUCTURE

External. The discipline in this business comes from lender terms and customer credit, not from internal process. The company is held in shape by people outside it.

A6

Lungs

GROWTH

Craft over volume. Growth comes from craft and refinement, not from volume. Every expansion attempt built on adding more of the same will underperform the one built on doing the existing thing better.

A7

Skin and face

BRAND

Competent and slightly cool. Respected rather than loved. That is an asset in a technical market and a liability the moment the business needs advocates rather than customers.

A8

The body

FORM

Tangible goods, slow metabolism, high durability. This organization does not turn quickly and should stop being asked to.

A9

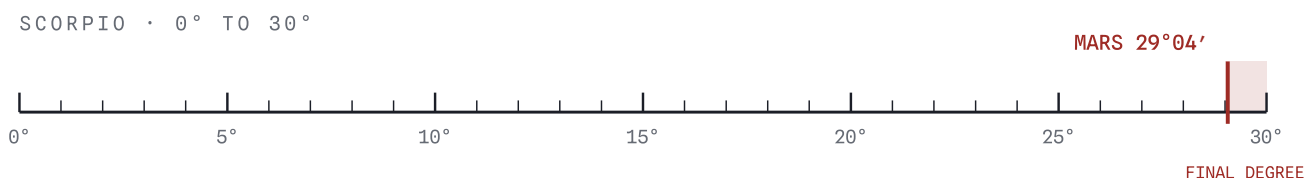
The diagnosis

Findings are ranked by structural importance, not by orb alone. A very tight contact on a minor point matters less than a moderate contact on a central one. Every claim is tied to an exact calculation in the appendix, so it can be weighed and checked rather than taken on faith. Where a supporting contact is too loose to carry weight on its own, it is marked context and does not support the finding by itself. Contacts marked † are out-of-sign (dissociate): the orb is genuine, but the aspect reaches across a sign boundary, and contacts of that kind are weighed more lightly than same-sign contacts of equal orb. Each orb is drawn on a 0° to 3° scale: the further left the mark, the closer to exact.

01 The sales engine has no reserve gear

SIGNAL: STRUCTURAL • CONFIDENCE: HIGH

The company's drive (Mars), its capacity to push and its entire client-facing engine, sits at 29°04' Scorpio. The twenty-ninth degree is the last degree of a sign, and a planet there behaves like something running out of runway: urgent, fully committed, with no reserve and no next gear. This is the single most characterful placement in the chart and it governs the sector of clients and partners.



Read plainly: this business pushes at maximum effort as its resting state. Not because of who works here, but because the drive function was built that way. Any plan that assumes the sales engine can be asked for more is a plan against the chart.

WHAT TO DO

Stop writing growth targets that assume additional push. Route growth through refinement of the existing offer instead.

REF B1 Company Mars 29°04' Scorpio, 7th house, at the anaretic (29th) degree. This finding rests on a degree position rather than on an orb, and depends on no individual's data and on no birth time other than the company's own.

02 Three of the four senior charts pull on that one point

SIGNAL: STRONGEST IN THE SET • CONFIDENCE: HIGH

Three of the four charts make direct contact with that Mars, and each pulls differently. The fourth, the sales lead's wide out-of-sign trine, is listed as context and carries no weight of its own.

Operations lead

Brakes it

| 0°11'

Controller

Blurs it †

| 1°15'

Founder

Feeds it †

| 1°18'

Controller

Pulls against it †

| 1°35'

Founder

Argues with it

| 1°50'

Sales lead

Inflates it † (context)

| 2°05'

Every client-facing decision in this business passes through one already overextended point, and your senior people each have a hand on it pulling a different way. That is not a personality problem. It is a single point of failure with several hands on it, and the controller has two of them, both reaching across a sign boundary.

The anchor here is the operations lead's discipline (Saturn): sitting directly on that point, in the same sign, at 0°11', it carries the finding on its own. The dissociate contacts agree with it in direction, and

they are treated as corroboration rather than proof.

WHAT TO DO

Split the authority. Pricing to one owner, scope to another, escalation to a third. The chart will not stop describing the pressure, but the business stops routing all of it through one door.

REF B2 To company Mars 29°04' Sco: Operations Saturn conjunct 0°11' · Controller Neptune conjunct 1°15' † · Founder Sun trine 1°18' † · Controller Mars opposition 1°35' † · Founder Mercury square 1°50' · Sales Jupiter trine 2°05' † context only. This finding does not depend on anyone's birth time: Saturn, Neptune, Mars and Mercury all move slowly enough over a day that the orbs hold regardless; the founder's Sun carries roughly ±0°30' of uncertainty from the unrecorded time and is stated with that margin.

03 The operations lead is right, and has nowhere to say it

SIGNAL: THE ONE THAT SURPRISES PEOPLE · **CONFIDENCE:** HIGH

The company's structural spine (Saturn) sits at 16°01' Sagittarius in the eighth house, the sector governing financing, credit terms, and other people's money. The operations lead's disruptive streak (Uranus) falls directly on it, orb 0°26'. His presence unsettles the one place this business can least afford instability.

Set that beside finding two, where his is also the contact braking the sales engine hardest, and a specific picture emerges: this role simultaneously restrains the sales engine and destabilizes the financial footing. That is very often the profile of a person who is right about the risk and has no sanctioned channel to say so. The disruption is information. It is arriving as friction because there is nowhere else for it to go.

WHAT TO DO

Build a scoping gate before commitments are made and require risk input there. The identical judgment, raised earlier in the sequence, reads as risk management instead of obstruction.

REF B3 Operations Uranus 16°27' Sagittarius conjunct company Saturn 16°01' Sagittarius, 8th house, orb 0°26'

04 The sales function is running below the sightline

CONFIDENCE: MODERATE TO HIGH

Three contacts, and they point the same way. The sales lead's life direction (north node) grinds against the company's backbone (Saturn) at 0°15'. Her disruptive streak (Uranus) presses on the company's brand (Venus, in the tenth house) at 0°12'. And her drive (Mars) lands on the company's own wild-card point (Uranus) at 1°22', in the company's twelfth house, the part of an organization that runs below leadership's line of sight.

Together: her drive is currently operating where leadership cannot see it, she is at odds with how the business is held together, and she is the standing pressure on the company's public face. Whether that pressure is read as a threat or as the reason to update the brand is a decision, not a given.

WHAT TO DO

Give the sales function a visible mandate. The pressure on the brand does not go away by being kept out of sight, it just stops being usable.

REF B4 Sales North Node 15°46' Vir square company Saturn, 0°15' · Sales Uranus 19°18' Sco square company Venus 19°06' Aqu (10th house), 0°12' · Sales Mars 19°48' Ari conjunct company Uranus 18°25' Ari, 1°22', falling in the company's 12th house. The 12th-house placement depends on the company's stated 9:00 AM incorporation time; the three aspects themselves do not.

05 One clean alignment, and it is worth protecting

CONFIDENCE: HIGH

The controller's analysis (Mercury) flows with the company's growth function (Jupiter) at 0°04', tied for the tightest contact in the entire set. Her analysis and the company's actual mechanism of growth are in near-exact agreement. Whatever else is contested here, when the controller says how this business grows, the chart says she is describing it correctly.

WHAT TO DO

When growth mechanics are the question, this is the voice to weight. Not because of seniority, and not because of the tight orb on its own, but because it lands on the growth function itself.

REF B5 Controller Mercury 18°52' Taurus trine company Jupiter 18°56' Virgo, orb

| 0°04'

Where the friction sits

Contacts between the individuals, grouped by pairing. Supportive pairings are listed alongside the hard ones on purpose: knowing which two people work well together is as actionable as knowing which two do not. Roles are used throughout rather than names; see the note on use at the end of this document.

Contacts marked † are out-of-sign and weighed more lightly.

Operations × Controller

THE HOT PAIR

His identity runs against her reporting. Who he is faces off with how she analyzes, and neither will be able to explain it; both will experience the other as unreasonable. His growth impulse also grinds against her caution, so every expansion he proposes meets her brake. And his structure sits exactly where her picture is least defined.

0°35'

C1 · Sun opposite Mercury 0°35' · Jupiter square Saturn 0°58' · Saturn conjunct Neptune 1°04' †

Operations × Controller

THE UNDERCURRENT

And yet what he values sits exactly on what she finds promising. There is real warmth between these two underneath the friction. This is why the conflict is confusing to both of them, and it is the reason a mediated channel will work where a direct one does not.

0°04'

C2 · his Venus conjunct her Jupiter 0°04'

Operations × Sales

COMMUNICATION

They communicate well and enjoy doing it. His way with words flows with her way of connecting. Underused. Put work between them.

0°23'

C3 · his Mercury trine her Venus 0°23'

Controller × Sales

THE NUMBERS

A genuine translation failure. Her definition of growth grinds against the sales lead's: two incompatible definitions, so the same figure means different things to each of them. The controller's is also internally referenced, which is part of why the two definitions will not reconcile on their own. Her analysis also

pulls against the sales lead's wild card, so information between these two arrives distorted. Specific, and correctable with a shared definition sheet.

| 0°12'

C4 · Jupiter square Jupiter 0°12' (controller's retrograde) · her Mercury opposite Sales Uranus 0°26'

Controller × Sales

AMBITION VS CAUTION

Finance restrains the sales identity directly. Her caution sits on who the sales lead is. Recurring, low grade, expensive over time. The sales lead will experience finance as a personal judgment even when it is not.

| 1°16'

C5 · her Saturn conjunct Sales Sun 1°16'

Founder × Sales

SPONSORSHIP

The founder's discipline flows with her drive. It works with her push instead of against it, the only contact in the set that does this: he can give her drive shape without crushing it. Who he is also sits on her optimism. If anyone is going to sponsor the sales function successfully, the chart says it is him.

| 0°04'

C6 · Founder Saturn trine her Mars 0°04' · Founder Sun conjunct her Jupiter 0°47'

Founder × Operations

VALUE CLASH

What the founder pushes for is precisely what the operations lead does not value. His drive faces off with the other man's values. Offset by an easy flow between the founder's originality and the operations lead's thinking: they think well together even when they want different things.

| 0°09'

C7 · Founder Mars opposite his Venus 0°09' · Founder Uranus trine his Mercury 0°07'

Founder × Controller

PRESSURE

The founder's intensity bears down on her capacity to act. He applies the pressure unintentionally. She will read it as a lack of trust.

| 0°19'

C8 · Founder Pluto square her Mars 0°19'

Comparing two charts means comparing about eleven bodies against eleven others across five aspects, which is several hundred possible pairings per couple. In any such comparison, a handful of contacts under half a degree will appear by chance. Tightness alone is therefore not evidence. What makes a contact meaningful is whether it lands on a point that carries structural weight, and whether it agrees with the other contacts in the same pairing. That is the standard applied above, and it is why finding five ($0^{\circ}04'$) is presented as one alignment rather than as the headline, and why finding one rests on a degree position rather than on an orb at all.

The timing map

Windows are calculated against the company's own chart. Dates are the company's local calendar date, taken from the exact moment of contact and verified against the Swiss Ephemeris. For the slower cycles the effective window runs roughly six weeks to either side of the exact date unless a narrower span is stated.

12 - 24 SEPTEMBER 2026

The best window in the year for money conversations. Two supportive cycles complete, on 12 and 24 September, and this is the only window in which both complete together: the first is a single pass and does not return, while the second repeats twice in spring 2027. Renegotiate credit terms here, and green-light the initiative that has been quietly stalled.

REF D1 Transiting Jupiter trine natal Saturn, exact 12 September 2026, single pass · transiting Jupiter trine natal Uranus, exact 24 September 2026, repeating 13 March and 13 May 2027.

OCTOBER 2026 AND FEBRUARY 2027

Culture runs foggy, in two passes (7 October and 12 February). Morale will be genuinely hard to read. Do not run an engagement survey in this window and treat the output as fact. Ask individuals directly instead.

REF D2 Transiting Neptune square natal Moon, exact 7 October 2026 and 12 February 2027. A first pass on 13 April 2026 has already occurred.

FEBRUARY AND JULY 2027

The outward form of the company begins being rebuilt (26 February and 23 July, the first two of several passes). Repositioning, rebrands, and ownership changes cluster under pressure like this. If you are considering any of the three, this is where the pressure to act will come from.

REF D3 Transiting Pluto square natal Ascendant, exact 26 February 2027 and 23 July 2027, the first two of several passes.

25 MARCH - 13 APRIL 2027

A pressure cluster on the skeleton, with three exact contacts on 25 March, 1 April, and 13 April. Excellent for installing process and writing things down. Poor for improvising. Whatever internal skeleton you intend to build, build it before 13 April.

REF D4 Transiting Saturn trine natal Saturn (25 March 2027), square natal Pluto (1 April 2027), conjunct natal Uranus (13 April 2027).

Leadership and public reputation get tested. Have the succession answer and the org chart ready before this date rather than during it.

REF D5 Transiting Saturn square natal Midheaven, exact 28 May 2027. A second pass follows on 26 October 2027.

LAYER 06 The prescription

These are recommendations about process, sequence, and structure. They are deliberately written about roles and decision flows rather than about individuals. See the note on use below.

- 01 Stop asking the sales engine for more.** The company's drive function runs at a terminal degree; maximum effort is its baseline, not its ceiling. Growth targets that assume additional push will be met with burnout rather than volume. Route growth through refinement of the existing offer instead, which is what the growth function actually rewards.
- 02 Take the single point of failure apart.** Client-facing decisions currently pass through one pressure point that the senior charts pull in different directions. Split the authority: pricing to one owner, scope to another, escalation to a third. The chart will not stop describing the pressure, but the business stops routing all of it through one door.
- 03 Move risk objections upstream.** Objections currently arrive during fulfilment, where they read as obstruction. Build a scoping gate before commitments are made and require risk input there. The identical judgment, raised earlier in the sequence, reads as risk management instead. This is a change to the sequence, not to any person.
- 04 Do not run operations and finance decisions through a two-party loop.** The clash on that axis is built in and will not soften. Assign a third owner who holds the call, and route disagreements there. The warmth between those two roles is real, which is exactly why a mediated channel will work.
- 05 Give the sales function a visible mandate and a shared definition sheet.** That function is currently operating below the leadership sightline, and the reporting friction traces to two incompatible definitions of the same numbers. One page agreeing what each figure means resolves more than any conversation about attitude will.
- 06 Build the internal skeleton before 13 April 2027.** Discipline currently comes from lenders rather than from process. The late-March to mid-April window is the year's best conditions for writing it down and making it real, and the May test of leadership follows immediately after.



METHOD AND LIMITS

Every claim above is tied to an exact measurement in the appendix, so it can be weighed rather than taken on faith. Findings are ranked by how much a point carries in the chart rather than by orb alone, and any contact too loose to carry weight on its own is marked as context. Contacts that reach across a sign boundary are marked as dissociate (†) wherever they occur and are weighed more lightly than same-sign contacts of equal orb. Where a person's exact birth time is not recorded, which is the case for all four individuals in this sample, the chart is computed for 12:00 noon local clock time with historical daylight saving applied, and the parts of the method that depend on the time of day are set aside entirely: house positions, Ascendant and Midheaven, and the exact degree of the Moon. The Moon can move as much as fifteen degrees across a single day, so no finding here rests on any individual's Moon, and each Moon is given in the appendix as its full range across the local calendar day rather than as a position. Retrograde positions are marked R throughout; for the outer planets these are shared across whole birth seasons and are read only where they change a specific finding. Node positions are true (osculating) node throughout; mean node is not used anywhere in this document.

A note on use. This is interpretive work offered for organizational insight. It is not a substitute for professional legal, financial, or human resources advice, no specific outcomes are guaranteed, and every decision remains yours. It is not a tool for evaluating, screening, hiring, promoting, disciplining, or terminating anyone, and it must not be used that way. The prescriptions in this document are deliberately written as changes to process, sequence, and decision rights rather than as recommendations about individuals, and they should be implemented that way, as changes that apply to a role regardless of who occupies it.

WHAT AN ENGAGEMENT LOOKS LIKE

You provide the incorporation date and the birth data of the people whose dynamics you want read. You receive this document, built on your chart and your team, with the full data appendix included, followed by a working session to pressure test the findings against what you already know. The reading is only useful where it tells you something you can check.

The chart data

The astrology behind every numbered reference in the reading. The body of this reading is written in plain language on purpose. These pages hold the raw material behind it (the birth data, placements, aspects, and orbs) so the work can be checked by you or by any practising astrologer. An orb is the distance of a contact from mathematical exactness: the smaller the number, the stronger the signal. All positions were computed with the Swiss Ephemeris. Individual charts are calculated for 12:00 noon local clock time, with historical daylight saving applied, because no birth time is recorded; this is stated explicitly wherever it affects a result.

THE BIRTH DATA USED

Ridgeline Supply Co.

3 March 2016, 9:00 AM CST, Baton Rouge, Louisiana

Yes

Founder

23 July 1958, Lafayette, Louisiana

No · noon proxy

Operations lead

10 November 1985, Jackson, Mississippi

No · noon proxy

Controller

19 April 1970, Mobile, Alabama

No · noon proxy

Sales lead

2 May 1979, Shreveport, Louisiana

Positions for the four individuals carry the uncertainty of an unrecorded birth time: the Sun may shift up to $\pm 0^{\circ}30'$ across the day and the Moon up to fifteen degrees, so the Moon appears only as a range, and no finding in this reading rests on a time-dependent point of any individual chart.

THE BODY MAP · WHY EACH SYSTEM CORRESPONDS TO ITS POINT

A1

Anchors

Ascendant $6^{\circ}05'$ Taurus · Sun $13^{\circ}28'$ Pisces, 11th · MC $23^{\circ}45'$ Capricorn

the three time-fixed anchors of any chart

A2

Heart

Sun $13^{\circ}28'$ Pisces, 11th house

the Sun is the purpose function: what the entity is for

A3

Gut

Moon $2^{\circ}40'$ Capricorn, 9th house

the Moon is the feeling function: how the body actually digests experience

A4

Nervous system

Mercury $27^{\circ}03'$ Aquarius, 11th house

Mercury carries information: signals, messages, wiring

A5

Muscle

Mars 29°04' Scorpio, 7th house, final degree

Mars is the drive function: effort, push, execution

A6

Skeleton

Saturn 16°01' Sagittarius, 8th house

Saturn is the frame: what holds shape under weight

A7

Lungs

Jupiter 18°56' Virgo R with North Node 21°50' Virgo, 5th house

Jupiter is expansion: how the body takes in more of the world

A8

Skin and face

Venus 19°06' Aquarius, 10th house; MC in Capricorn

Venus and the Midheaven are how the body is received and seen

A9

The body

Ascendant 6°05' Taurus

the Ascendant is the physical form and metabolism of the whole

Full company placements. Sun 13°28' Pis · Moon 2°40' Cap · Mercury 27°03' Aqu · Venus 19°06' Aqu · Mars 29°04' Sco · Jupiter 18°56' Vir R · Saturn 16°01' Sag · Uranus 18°25' Ari · Neptune 9°38' Pis · Pluto 16°58' Cap · North Node 21°50' Vir R · Ascendant 6°05' Tau · Midheaven 23°45' Cap

House cusps (Placidus). 1st 6°05' Tau · 2nd 6°22' Gem · 3rd 0°30' Can · 4th 23°45' Can · 5th 20°16' Leo · 6th 24°16' Vir · 7th 6°05' Sco · 8th 6°22' Sag · 9th 0°30' Cap · 10th 23°45' Cap · 11th 20°16' Aqu · 12th 24°16' Pis

THE FOUR INDIVIDUAL CHARTS

Calculated for 12:00 noon local clock time, historical daylight saving applied; no birth time recorded. Ascendant, Midheaven and house positions are therefore omitted entirely rather than estimated. The Moon is given as the full range it occupies across the local calendar day. R marks a retrograde position.

Sun

0°22' Leo

18°17' Scorpio

29°15' Aries

11°42' Taurus

Moon (range, local day)

25°19' Lib – 9°24' Sco

14°43' – 29°41' Lib

0°13' – 12°44' Lib

19°29' Can – 1°32' Leo

Mercury

27°14' Leo

11°07' Sagittarius

18°52' Taurus

17°08' Aries

Venus

1°50' Cancer

1°24' Scorpio

20°05' Taurus

11°30' Aries

Mars

1°33' Taurus

8°50' Libra

0°40' Gemini

19°48' Aries

Jupiter

23°29' Libra

9°28' Aquarius

1°20' Scorpio R

1°09' Leo

Saturn

19°51' Sagittarius R

29°15' Scorpio

10°26' Taurus

7°07' Virgo R

Uranus

11°14' Leo

16°27' Sagittarius

5°48' Libra R

19°18' Scorpio R

Neptune

2°02' Scorpio

1°46' Capricorn

0°19' Sagittarius R

20°05' Sagittarius R

Pluto

0°58' Virgo

5°14' Scorpio

25°13' Virgo R

17°11' Libra R

North Node

26°28' Libra R

9°13' Taurus

10°58' Pisces R

15°46' Virgo R

B1 - B5 · THE FINDINGS

B1 Company Mars 29°04' Scorpio, 7th house. Anaretic (29th) degree. Depends on no individual's data and on no birth time other than the company's own.

B2 Operations Saturn 29°15' Sco conjunct company Mars, orb 0°11' · Controller Neptune 0°19' Sag conjunct company Mars, orb 1°15', dissociate · Founder Sun 0°22' Leo trine company Mars, orb 1°18', dissociate (±0°30' for unrecorded birth time) · Controller Mars 0°40' Gem opposite company Mars, orb 1°35', dissociate · Founder Mercury 27°14' Leo square company Mars, orb 1°50' · Sales Jupiter 1°09' Leo trine company Mars, orb 2°05', dissociate (context only).

B3 Operations Uranus 16°27' Sag conjunct company Saturn 16°01' Sag (8th house), orb 0°26'.

B4 Sales North Node 15°46' Vir square company Saturn, orb 0°15' · Sales Uranus 19°18' Sco square company Venus 19°06' Aqu (10th house), orb 0°12' · Sales Mars 19°48' Ari conjunct company Uranus 18°25' Ari, orb 1°22', falling in the company's 12th house. The 12th-house placement depends on the company's stated 9:00 AM incorporation time; the three aspects themselves do not.

B5 Controller Mercury 18°52' Tau trine company Jupiter 18°56' Vir, orb 0°04'.

C1 - C8 · THE FRICTION TABLE

C1 Operations Sun opposite Controller Mercury, orb 0°35'; Operations Jupiter square Controller Saturn, 0°58'; Operations Saturn conjunct Controller Neptune, 1°04', dissociate

C2 Operations Venus conjunct Controller Jupiter, orb 0°04'

C3 Operations Mercury trine Sales Venus, orb 0°23'

C4 Controller Jupiter square Sales Jupiter, orb 0°12' (controller's retrograde); Controller Mercury opposite Sales Uranus, 0°26'

C5 Controller Saturn conjunct Sales Sun, orb 1°16'

C6 Founder Saturn trine Sales Mars, orb 0°04'; Founder Sun conjunct Sales Jupiter, 0°47'

C7 Founder Mars opposite Operations Venus, orb 0°09'; Founder Uranus trine Operations Mercury, 0°07'

C8 Founder Pluto square Controller Mars, orb 0°19'

D1 - D5 · THE TIMING MAP

All dates are exact contacts expressed as the company's local calendar date, verified against the Swiss Ephemeris.

D1 Transiting Jupiter trine natal Saturn, exact 12 September 2026 (single pass); transiting Jupiter trine natal Uranus, exact 24 September 2026, repeating 13 March and 13 May 2027

D2 Transiting Neptune square natal Moon, exact 7 October 2026 and 12 February 2027 (a first pass on 13 April 2026 has already occurred)

D3 Transiting Pluto square natal Ascendant, exact 26 February 2027 and 23 July 2027, the first two of several passes

D4 Transiting Saturn trine natal Saturn (25 March 2027), square natal Pluto (1 April 2027), conjunct natal Uranus (13 April 2027)

D5 Transiting Saturn square natal Midheaven, exact 28 May 2027 (a second pass follows on 26 October 2027)